
Brad Gibbens Curriculum Vitae

PERSONAL DATA

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brad.gibbens@med.und.edu

EDUCATION

MASTERS PROGRAM, MPA 1985
 Major: Public Administration
 Cognate Area: Economics
 University of North Dakota, Grand Forks, ND 58202

BACHELOR OF SCIENCE DEGREE 1982
 Major: Public Administration - Magna Cum Laude
 University of North Dakota, Grand Forks, ND 58202

PROFESSIONAL EXPERIENCE

2015(4 months) **Acting Director**

2010-Present **Deputy Director and Assistant Professor** - The UND Center for Rural Health, University of North Dakota School of Medicine and Health Sciences, Grand Forks, ND.

2009-2010 **Interim Co-Director** – The UND Center for Rural Health, University of North Dakota School of Medicine and Health Sciences, Grand Forks, ND.

1991 - 2010 **Associate Director and Assistant Professor** - The UND Center for Rural Health, University of North Dakota School of Medicine and Health Sciences, Grand Forks, ND.

1988 - 1991 **Health Policy Analyst** - The Rural Health Research Center, The Center for Rural Health, University of North Dakota School of Medicine and Health Sciences, Grand Forks, ND.

1986 - 1988 **Program Coordinator** - The Center for Rural Health, Division of Rural Health Services, Community Assessment and Development Program, University of North Dakota School of Medicine and Health Sciences, Grand Forks, ND.

1985 - 1986 **Program Assistant** - The Center for Rural Health, Division of Rural Health Services, Health Manpower Placement Program, University of North Dakota School of Medicine and Health Sciences, Grand Forks, ND. Start date September 3, 1985.

1983 - 1985 **Graduate Teaching Assistant and Research Associate** - Political Science Department and Bureau of Governmental Affairs, University of North Dakota, Grand Forks, ND.

1983 **Legislative Intern** - Legislative Council, State Capitol, Bismarck, ND.

PROFESSIONAL ACTIVITIES (including membership in professional organizations):

- ASSISTANT PROFESSOR (1991-present)

- NATIONAL RURAL HEALTH ASSOCIATION (NRHA) Annual Conference Planning Committee (1995-1997); Membership Committee (1999-2002); Communications Committee (2000); Universal Access Issue Group (2004-2005); Network Quality Issues Group (2005-2006); Public Health Issues Group (2005-2008); Rural Frontier Issue Group (2008-2009); Network Development Issue Group (2007-2009); Statewide Health Resources Constituency Group (1989- present, Constituency Representative to Policy Congress 2011-2013); Health Reform Task Force (2009-2010); NRHA Rural Health Clinic Policy Work Group (2010-2011); NRHA Expanding Primary Care Work Group (2010-2012); NRHA Policy Congress (2011 – 2013; 2016-present)
- NATIONAL RURAL HEALTH ASSOCIATION (NRHA) STATE OFFICE COUNCIL (SOC)-(1996- 2005; Vice Chair, 2005).
- NATIONAL ORGANIZATION OF STATE OFFICES OF RURAL HEALTH (NOSORH)--Board of Directors Member, Region VIII Representative (1992-1999); Region E Co-Representative (1996- 1999); Board Secretary (1996-1997); Performance Review Committee (1997-1998); Legislative Committee (1998-2006, Co-Chair, 2005-2006); Rural Hospital Medicare Flexibility Committee (1999-2006); EMS Committee (2000); Strategic Planning Committee (2006-2010); Grant Writing Work Group (2010)
- NATIONAL RURAL ASSEMBLY Organizing Committee (2006-2007).
- RURAL PEOPLE RURAL POLICY Great Plains Region, (2006- 2013; Executive Committee 2009- 2012; Steering Committee, 2009- 2011; and Evaluation Committee, 2009-2011)
- NORTH DAKOTA RURAL HEALTH ASSOCIATION (2008-present, policy committee 2008-present, co-chair policy committee 2015-present)
- NORTH DAKOTA HEALTH DISPARITIES ADVISORY COUNCIL (2007- 2010)
- CENTER FOR RURAL AFFAIRS (Nebraska) NORTH DAKOTA HEALTH REFORM IMPLEMENTATION WORK GROUP (member, 2010-2011)
- UNDSMHS Physician Assistant Mickey Knutson Scholarship Selection Committee (2007- present); Katherine Maryann Rasmussen Scholarship Endowment Selection Committee (2010- present)
- UNDSMHS Faculty Nominations Committee (2009-2011)
- UNDSMHS By-Laws Committee (2011- 2014)

- UND MPA Advisory Committee (1993-present)
- Served as mentor to Kristin Schuller, Ph.D. (MPA program/MPH program) as part of her ALICE CLARK FELLOWSHIP program (2012- 2014).
- SENATOR HEITKAMP HEALTH ADVISORY COMMITTEE (member 2012-present).
- SENATOR HEITKAMP STRONG AND SAFE COMMUNITY TASK FORCE (member 2014- present)
- NORTH DAKOTA INTERIM LEGISLATIVE COMMITTEE ON HEALTH REFORM REVIEW PLANNING COMMITTEE (member 2013-2014).
- COMMUNITY TRANSFORMATION GRANT (CTG) LEADERSHIP TEAM (member 2012-present).
- Federal OFFICE OF RURAL HEALTH POLICY (ORHP) FLEX PROGRAM EVALUATION/TRACKING COMMITTEE, (1999-2003, Chair); FLEX Program Advisory Council, member.
- NORTH DAKOTA BIOTERRORISM COMMITTEE B Steering Committee (2002-2004, member); Rural Health Committee (2002, Chair); Training and Education Committee (2003, Chair).
- THE NORTHLAND HEALTHCARE ALLIANCE COMMUNITY ACCESS PROGRAM STATEWIDE ADVISORY COMMITTEE, (member 2001-2005).
- EVANGELICAL LUTHERAN GOOD SAMARITAN SOCIETY CIRCLE OF CARE COMMITTEE – (Previously referred to as the COMMUNITY RETIREMENT COMMITTEE) Statewide Committee (2002- 2003); Advisory Work Group (2002-2006).
- DAKOTA CONFERENCE ON RURAL AND PUBLIC HEALTH, (1994-2005, Chair).
- NORTH DAKOTA STATE FLEX STEERING COMMITTEE, (1999-present; chair 1999-2005)
- BLUE CROSS BLUE SHIELD OF NORTH DAKTOA RURAL HEALTH GRANT COMMITTEE, (2001-present; chair 2001-2005)
- GOVERNOR’S HEALTH INSURANCE ADVISORY COMMITTEE, (2004-2006)
- NORTH DAKOTA HEALTH TASK FORCE-- Appointed by the State Health Officer as an Alternate Member, (1990-1995), Public Relations Committee, member; Community Forum Development Committee, member.

- INTERAGENCY FORUM--(1989-1992, Board of Directors). (1991-1992, Board President). Program Committee member.
- VALLEY HEALTH AND WIC--(1989-present, Board of Directors). (1992-2009, Board Chair). Facility Committee, member. Benefits Committee, Chair. Executive Director Search Committee, Chair (2001, 2005, 2007). Grants and Fund Raising Committee (2010-2013).
- GRAND FORKS SENIOR CITIZENS CENTER – (2013-2015, Board of Directors)
- RED RIVER VALLEY HABITAT FOR HUMANITY (1988-1990, Board member; Secretary; Public Relations Committee, member).
- FEDERATED CHURCH-CHRISTIAN EDUCATION COMMITTEE--President, 1989-1992. Co-Chair MINISTERIAL SEARCH COMMITTEE (1991). United Church of Christ Co-Moderator (2016-present)
- UND WOMENS CENTER PROGRAM PLANNING COMMITTEE--Committee member, 1988-1990.

AWARDS and ACHIEVEMENT

- RECOGNITION AWARD FOR OUTSTANDING & DEDICATED SERVICE, from the National Organization of State Offices of Rural Health (NOSORH), 7th Annual SORH Conference, 1996.
- DISTINGUISHED SERVICE AWARD, from the National Organization of State Offices of Rural Health (NOSORH), 10th Annual SORH Conference, 1999.
- CERTIFICATE OF RECOGNITION, from North Dakota Public Health Association, 2001.
- SERVICE AWARD, from the Center for Rural Health, 1987, 2005.
- GRANT ACHIEVEMENT AWARD, Awarded for new national funding during FY 2009, first annual award from the UND School of Medicine and Health Sciences, 2010.
- COMMUNITY ENGAGEMENT CONCEPTS – Continuing Education, University of Minnesota School of Public Health, Centers for Public Health Education and Outreach, 2012.

REVIEW of GRANT PROPOSALS

- FEDERAL GRANT REVIEWER
 - Rural Health Outreach Grant Program, Office of Rural Health Policy, Health Resources and Services Administration (HRSA), U.S. Department of Health and Human Services, 1996
 - Rural Health Research Center, Office of Rural Health Policy, Health Resources and

- Services Administration (HRSA), U.S. Department of Health and Human Services, 2000.
- NORTH DAKOTA FLEX STEERING COMMITTEE PROPOSAL PANEL– (1999-present; chair 1999-2005)
- BLUE CROSS BLUE SHIELD OF NORTH DAKOTA RURAL HEALTH GRANT PROPOSAL PANEL, (2001-present; chair 2001-2005)
- WORKFORCE DEVELOPMENT SCRUB CAMP PROPOSAL REVIEW COMMITTEE, (2010-2011)
- PROPOSAL CRITIQUES- provided formal critiques on 79 proposals to assist organizations

LEADERSHIP in NATIONAL HEALTH REFORM

- Participated in Navigator phone calls; facilitated visit by tribal-focused navigators to UND to discuss Marketplace with UND Native American students, March 28, 2014.
- Interview, Prairie Public Radio –(following Testimony to Interim Health Reform Review Committee) – covered CHNA and health reform, March 19, 2014.
- Interview, WDAZ, Grand Forks – health reform implications of health plans notifying people they are to lose insurance, November 7, 2013
- Moderated and presented “Health Reform: A Rationale for a Policy Change” at the Affordable Care Act Forum, hosted by the Health Policy Consortium, Mayville State University, November 6, 2013.
- Presented “Health Reform: A National Issue with Rural Implications,” to the graduate class, MPH 504 Leading and Managing Public Health Systems, UND MPH program, Grand Forks, ND, October 14, 2013.
- Moderated and presented “A Few Key Points on Health Reform,” at the Health Reform-Affordable Care Act Forum, City Council Chambers, Grand Forks, ND September 19, 2013 (forum hosted by the Alliance for Healthcare Access, Greater Grand Forks Young Professionals, and the Grand Forks Public Health District), event was broadcast live on GF Channel 2 to be repeated until the end of 2013.
- Presented “Myths and Facts of Health Reform,” to Grand Forks Lions Club, Ramada Inn, Grand Forks, ND December 11, 2012.
- Presented “The Affordable Care Act: Impact on Nursing,” to UND College Nurses Association, UND College of Nursing, Grand Forks, ND October 1, 2012.
- Presented “A Policy Relevant Framework for Access to Care,” to the Healthy North Dakota Committee, as part of the ND Department of Health Public Health Accreditation Conference, Bismarck, ND, September 7, 2012.
- Presented The Affordable Care Act: An Enigmatic Policy in a Period of Political Transition, North Dakota Flex Program CAH Board Member “Boot Camp,” Seven Seas Hotel, August 10, 2012.
- Presented, “Rural Health – Role of Community and the Potential Impact of Health Reform,” to UND Retired Faculty, (facilitated by Professor Lloyd Omdahl), Grand Forks,

ND, January 20, 2011

- Presented, “Health Reform: 98 Years in the Making,” with Gary Hart, to CRH staff and faculty, UND, December 17, 2010
- Presented, “Implications of Health Reform: State Policy Considerations,” to Legislative Candidate Forum, June 23, 2010
- Researched and authored report for ND Farmer’s Union, “Health Reform Impact on North Dakota Farmers, Farm Families, and Workers, June 8, 2010
- Assistance to the ND Farmer’s Union ad hoc work group on health reform (framing a message for membership on implications); facilitated meeting and presented “What are the Implications of the New Health Law on North Dakota Farmers,” May 6, 2010
- Letter to the Editor, “Health Reform Benefits Rural North Dakota,” submitted to 86 rural-based weekly and daily newspapers, one news blog, and one statewide newsmagazine, April 22, 2010.
- (Nebraska) Center for Rural Affairs, North Dakota Health Reform Implementation Work Group, member (April 2010 – present)
- Presented, “A New Day for Health Delivery: Impact of Health Reform on Rural Health in North Dakota,” to the Dakota Conference on Rural and Public Health, CAH Pre-Conference, Alerus Center, Grand Forks, ND, April 13, 2010
- Presented, “Is the Window for Health Reform Still Open,” to the USDA Rural Development Annual Meeting, Fargo, ND, March 3, 2010
- Moderated Grand Forks Public Forum, “Why Health Care Reform Can’t Wait One Issue, Many Views, Grand Forks, ND, December 2009
- Presented, “National Health Reform: What are the Rural Health Implications?” to the North Dakota Farmer’s Union 83rd Annual Convention, Fargo, ND November 2009
- Letter to the Editor on rural implications in health reform, printed in Bismarck Tribune, Fargo Forum, Grand Forks Herald, and Minot Daily News (and some weeklies), October 2009
- Invited commentary article for North Dakota Farmer’s Union magazine, August 2009
- Participated in tele-conference on health reform hosted by Congressman Pomeroy, August 2009
- Presented “A Rural Health Perspective on National Health Reform: Access is More than Coverage,” to Midwest Rural Assembly, Sioux Falls, SD, August 2009
- Invited testimony to Senator Conrad, health leaders forum, Altru Health System, July 2009
- Radio interview on health reform, E-Scan, and general health issues, Mike McNamera of KNOX-AM (talk radio), June 2009
- Provided ND specific information on rural health issues and attended community forum on health reform hosted by the Nebraska Center for Rural Affairs, Hillsboro, ND, June 2009
- Newspaper interview with Bismarck Tribune on health reform and impact on and relevance to North Dakota, Bismarck, ND, June 2009
- Newspaper interview with Grand Forks Herald on health reform and health system change in ND, Grand Forks, ND, June 2009
- Radio interview on health reform and Environmental Scan, Prairie Public Radio, Fargo,

ND, June 2009

- Participated in a national webinar on health reform sponsored by the White House, facilitated by Mary Wakefield and others, May 2009
- Provided health reform information to four ND state legislators (upon their request), NDRHA board of directors, CAHs, and provided information on rural health and possible implications of health reform to the three congressional offices (throughout 2009)

MEDIA INTERVIEWS

- **STAT News** (national on-line health news site), Boston, MA, interviewed by Grace Rubenstein (415-632-8889) on aging in North Dakota, demographic change, migration, impact on dementia. Referred to me by MN/ND Alzheimer's Association, February 16, 2017.
- **Bismarck Tribune**, Bismarck, ND, interviewed by Jessica Holdman a third time on clinic integration, health reform, network development, etc. February 3, 2017.
- **Bismarck Tribune**, Bismarck, ND, interviewed by Jessica Holdman a second time on clinic integration, etc. January 24, 2017.
- **Newsweek**. Phone interview with Newsweek magazine, Jessica Wapner was the reporter (j.wapner@newsweek.com) regarding rural dementia and Alzheimer's disease. I discussed our evaluation of the ND Dementia Care Services program, and provided her (via e-mail) with Rural Health Information Hub information from around the country, and our three publications on the ND project. January 17, 2017.
- **Rural Health Research Gateway**, interviewed as part of a video media product on the use and benefit of the Gateway, Grand Forks, December 15, 2016.
- **Bismarck Tribune**, Bismarck, ND, interviewed by Jessica Holdman on clinic integration, clinics being independent or part of a system, factors or trends contributing to clinic-hospital integration; catalyst was discussions between MidDakota Clinic and Sanford Health in Bismarck, November 29, 2016.
- **Grand Forks Herald**, Grand Forks, ND, interviewed by April Baumgarten on rural hospitals, importance of rural hospitals to rural community, how they continue to survive in rural areas, November 2, 2016.
- **Minot Daily News**, Minot, ND, interviewed on rural EMS, October 26, 2016.
- **Grand Forks Herald**, Grand Forks, ND, interviewed by Jennifer Lu on rural health issues including EMS, June 24, 2016.
- **Public Radio, Public News Service, MN Prairie News Service**, Brandon Campbell, National Rural Health Day, "Rural Health Issues", November 18, 2015.
- **Grand Forks Herald**, interview on health insurance rate increase for "Health Insurers Proposing Rate Increases for 2016," John Hageman, June 19, 2015.

- **KFYR Radio**, Interview on Rural Health Issues as part of National Rural Health Day, November 20, 2014.
- Requested remarks at Senator Heitkamp press conference on new task force on western ND issues, Fargo, ND, September 12, 2014.
- Interview, Prairie Public Radio – (following Testimony to Interim Health Reform Review Committee) – covered CHNA and health reform, Fargo, ND March 19, 2014.
- Grand Forks Public Radio, Grand Forks, ND National Rural Health Day, November 21, 2013.
- Williston radio station, Williston, ND National Rural Health Day, November 21, 2013.
- WDAZ, Grand Forks, ND health reform implications of health plans notifying people of losing coverage, November 7, 2013
- Grand Forks Herald, September 19, 2013 – interviewed for story on the Health Reform – Affordable Care Act Forum, Grand Forks, ND, September 19, 2013
- Jamestown Sun, June 19, 2013 – focus on health workforce, health professional shortage areas, ACA and health workforce
- Grand Fork Herald, September 3, 2012 – interviewed on rural health issues, Flex program, and CAHs
- Prairie Public Radio, June 14, 2012 – focus on health technology and rural health issues in North Dakota and at the national level
- Prairie Business magazine – quoted for article in June 2012 issue, edited my text for article
- Prairie Public Radio, November 17, 2011 – focus on 1st National Rural Health Day and importance and significance of rural health
- Fargo Forum, interview with Gary Hart and Brad Gibbens, reaction to report from UnitedHealth Center for Health Reform and Modernization report on U.S. health issues and relationship to ND issues, workforce and demographics were a focus, July 27, 2011
- North Dakota Business Watch (of the Bismarck Tribune), Deborah Dragseth, Top Ten Trends that will Change North Dakota, March 15, 2010
- Radio interview on health reform and ND health workforce issues and CRH Workforce Program on “Hear It Now” Prairie Public Radio, Fargo, ND, February 1, 2010
- Radio interview on health reform, E-Scan, and general health issues, Mike McNamera of KNOX-AM (talk radio), June 2009
- Newspaper interview with Bismarck Tribune on health reform and impact on and relevance to North Dakota, Bismarck, ND, June 2009
- Newspaper interview with Grand Forks Herald on health reform and health system change in ND, Grand Forks, ND, June 2009
- Radio interview on health reform and Environmental Scan, Prairie Public Radio, Fargo, ND, June 2009

INVITED EXTRAMURAL LECTURES, PRESENTATIONS, AND VISITING

PROFESSORSHIPS**2017**

(252 presentations from 1989 to 2017) “Remarks on Rural Health and Health Reform in North Dakota,” Presented at Congressman Kevin Cramer’s Health Care Reform Roundtable, Bismarck, ND February 22, 2017.

“Understanding Rural Health in a Time of Policy and Health System Change and Reform,” Presented as Go-To Webinar, for University of Mary, Advanced Nursing Education, Common and Chronic Health Care Management 589, Bismarck, ND February 13, 2017.

“The Grant Writing Basics-An Overview,” Presented to Doctor of Nursing Practice N513 Core Concepts II, UND College of Nursing and Professional Disciplines, Grand Forks, ND February 3, 2017.

“The Grant Writing Basics,” Presented to North Dakota League of Cities (Part 1 of a 3 part webinar series), Bismarck, ND January 19, 2017.

2016

“The Importance of Community in Rural Health,” Presented to UND College of Nursing & Professional Disciplines, N548 Advanced Public Health Nursing, Grand Forks, ND December 1, 2016.

“Public Policy, Rural Health, and the Role of Advocacy,” UND College of Business and Public Administration, UND Department of Political Science, POLS 552 Health Policy, Grand Forks, ND November 3, 2016.

“Rural Health Policy: How Does Rural Health Overlap with Policy and Policy Formulation?” Presented to the UND College of Nursing and Professional Disciplines, NURS 586 Rural Health Programs and Research, Grand Forks, ND November 1, 2016.

Preliminary Analysis of Community Health Needs Assessments (CHNA) Prioritized Issues,” Submitted to State Health Data Retreat, Bismarck, ND, October 26, 2016.

“A Changing Health Care Picture in North Dakota, But Community is Still Key,” Presented at Ashley Medical Center Annual Meeting, Ashley, ND October 18, 2016.

“Health Reform and the Community,” Presented at West River Health Services Community Annual Meeting, Hettinger, ND September 28, 2016.

“The Grant Writing Basics,” Presented to community members, Trinity Kenmare Community Hospitals, Kenmare, ND September 22, 2016.

“North Dakota Health Workforce Covered in Fourth Biennial Report,” Presented to the Interim Higher Education Committee, UNDSMHS, Grand Forks, ND August 18, 2016.

“Perspectives on a North Dakota Data Information Hub,” Presented to the North Dakota Data Information Hub Steering Committee, Fargo, ND July 22, 2016.

“The Changing Nature of Rural Health: Population Health and Health Reform,” Presented to the International Rural Nursing Conference, Keynote Speaker, Rapid City, SD, July 20, 2016.

“Population Health: It’s a Rural Necessity Now,” Presented to the UND College of Nursing and Professional Disciplines, NURS 565, Grand Forks, ND June 14, 2016.

“Findings from the Community Health Needs Assessment,” Cooperstown Medical Center, community meeting, Cooperstown, ND May 5, 2016.

“Findings from the Community Health Needs Assessment,” Nelson County Health System, community meeting, McVile, ND May 4, 2016.

“Findings from the Community Health Needs Assessment,” Ashley Medical Center, community meeting, Ashley, ND April 24, 2016.

“Putting the Community First: An Understanding of Rural Health,” Northwood Deaconess Health Center Community Annual Meeting, Northwood, ND March 31, 2016.

“Community Health Needs Assessment,” facilitated focus group and presentation, Nelson County Health System, community meeting, McVile, ND March 24, 2016.

“Community Health Needs Assessment,” facilitated focus group and presentation, Ashley Medical Center, community meeting, Ashley, ND March 16, 2016.

“Fundamentals of Grant Writing,” presented to Advance PHN, Practicum 3, N592, UND College of Nursing and Professional Disciplines, Grand Forks, ND February 22, 2016.

“The Grant Writing Basics – An Overview,” presented to Doctor of Nursing Practice, N594 DNP Internship II, UND College of Nursing and Professional Disciplines, Grand Forks, ND January 29, 2016.

“Goal Setting: 2nd Strategic Planning Facilitated Meeting,” Northwood Deaconess Health Center (clinic), Northwood, ND January 22, 2016.

2015

“Understanding Rural Health and Rural Mental Health,” (with Sonia Zimmerman, Ph.D.),

presented to Occupational Therapy 456, Hyslop Center, Grand Forks, ND December 9, 2015.

“The Grant Writing Basics,” presented to community group, St. Aloisius Medical Center, Harvey, ND, December 8, 2015.

“Strategic Planning,” facilitated a strategic planning session for the Northwood Deaconess Health Center (clinic), Northwood, ND, December 4, 2015.

“The Grant Writing Basics,” (with Kylie Nissen) presented to community group, CHI-Mercy Hospital of Devils Lake, Devils Lake, ND, November 23, 2015.

“A Contextual Frame for Understanding Rural Health,” presented to UND College of Nursing & Professional Disciplines, N548 Advanced Public Health Nursing, November 19, 2015.

“Health Policy: How Rural Health Works within the Public Policy Environment,” presented to the UND Department of Political Science, POLS-552 Health Policy class, Grand Forks, ND, November 5, 2015.

“The Environmental Context of Rural and Tribal Health in the U.S.” presented to the Centers for Disease Control and Prevention, National Center for Chronic Disease, Prevention and Health Promotion, Division of Community Health, (webinar presentation), Atlanta, GA, October 27, 2015.

“The Status of Telehealth Development and Use in ND: What are the Issues?” presented to the Policy Pillar, Center for Rural Health, Grand Forks, October 14, 2015.

“The Role of Telehealth in Health System Change,” Presented to the National Conference of State Legislatures and the North Dakota Legislature, Bismarck, ND, June 30, 2015.

“Building a Vision for Health: Community Ownership and Engagement,” Tiffany Knauf and Brad Gibbens, Dakota Conference on Rural and Public Health, Minot, ND, June 3, 2015.

“So What do Rural Hospital Administrators Really Think of Rural Health Issues: 2014 CAH CEO Survey,” CAH Pre-Conference Workshop, Dakota Conference on Rural and Public Health, Minot, ND, June 2, 2015.

“The Grant Writing Basics- An Overview,” Medical Laboratory Science Master’s Program, UNDSMHS, May 13, 2015.

“Update of the Rural Health Reform Policy Research Center,” (with Alana Knudson, Ph.D.), Advisory Committee, Grand Forks via webinar, May 1, 2015.

“Fundamentals of Grant Writing (What? You Want Me to Write a Grant?),” (with Rebecca Cruger), North Dakota League of Cities, Bismarck, ND, March 19, 2015.

“Behavioral and Mental Health Legislation before the 2015 North Dakota Legislature,”
Alliance for Healthcare Access, Grand Forks, ND, March 18, 2015.

2014

“Rural Health Reform Policy Research Center: Projects,” (with Alana Knudson and Yvonne Yonk), Research Pillar presentation to CRH staff, December 3, 2014.

“The Opportunity of Rural Health: Challenges and Options for Change, North Dakota Healthcare Financial Management Association (HFMA), Minot ND, November 13, 2014.

“Rural Health Policy: The Unique Opportunity for Rural Communities” UND Department of Social Work, Undergraduate Lecture, Social Policy 442, College of Nursing & Professional Disciplines, Grand Forks, ND November 5, 2014.

“Using Research to Drive Health Policy in Rural Health and Health Care,” Presentation to Nursing Ph.D. Student Intensive-Fall 2014, UND College of Nursing & Professional Disciplines, Grand Forks, ND, September 15, 2014.

“Importance of the Rural Community in Discussing Change in Western North Dakota,” Requested Remarks at Senator Heitkamp’s Press Conference on Addressing Western Issues, Fargo, ND, September 12, 2014.

“Rural Hospice: A National Study Examining the Conditions and Factors Shaping Rural Hospice Programs,” Knudson, A; Peterson, M.; Klug, M., and Gibbens, B. Presentation to the Dakota Conference on Rural and Public Health, Grand Forks, ND, June 19, 2014.

“The Challenge and Strength of Rural Hospice: Results from a National Study,” Presentation to the Dakota Conference on Rural and Public Health, Grand Forks, June 19, 2014.

“Resources to Address Community Health Needs: Federal Rural Health Outreach Grant Program and its Impact in North Dakota,” Presentation to the CAH Pre-Conference, Dakota Conference on Rural and Public Health, Grand Forks, June 18, 2014.

“Community Health Needs Assessments: Process and Results in North Dakota,” Presentation to Board of Directors of the North Dakota Hospital Association, Grand Forks, ND, June 17, 2014.

“North Dakota Health Workforce Survey: Update and Status,” Testimony to the Interim Health Care Reform Review Committee, North Dakota Legislative Interim Committee, Bismarck, ND May 14, 2014.

“An Understanding of the U.S. Health System: Silos, Cost, Equity, and Quality,” Presentation to Center for Rural Health Policy Pillar, Grand Forks, ND May 7, 2014.

“A Complex and Fragmented U.S. Health System: An Overview of Primary Components and Issues,” Health Care Panel: Discussion of Canadian and American Health Care Systems. Presented to the UND Canadian Law Student Society, Baker Courtroom, UND School of Law, March 27, 2014.

“The Rural Community and Health Policy” UND Department of Social Work, Undergraduate Lecture, Social Policy 442, College of Nursing, Grand Forks, ND March 26, 2014.

“Community Health Needs Assessments: Implications for Health Policy,” Testimony to the Interim Health Care Reform Review Committee, North Dakota Legislative Interim Committee, Fargo, ND March 19, 2014.

“Summary Findings from the National Rural Hospice Agency Directors Interviews,” Presented to the Rural Task Force of the National Hospice and Palliative Care Organization, videoconference, March 11, 2014.

“The Challenge and Strength of Rural Hospice: Results from a National Study,” 17th Annual Senior Healthcare Professional Summit, St. Alexius Medical Center, Bismarck, ND March 5, 2014.

“Rural Dementia Care,” (co-presented with Gretchen Dobervich, ND Field Director, MN/ND Alzheimer’s Association), 17th Annual Senior Healthcare Professional Summit, St. Alexius Medical Center, Bismarck, ND March 5, 2014.

“Findings from the Community Health Needs Assessment (CHNA) Process and the Role of Community Engagement,” Healthy North Dakota Committee, North Dakota Department of Health, IVN, January 27, 2014.

2013

“Health Policy: The Process of Advocacy for Change in Rural America,” UND Department of Political Science, Lecture to Political Science/MPA 535 Public Organizations, College of Business and Public Administration, November 7, 2013.

“Health Reform: A Rationale for a Policy Change” Moderator and presenter to the Affordable Care Act Forum, hosted by the Health Policy Consortium, Mayville State University, November 6, 2013.

“Rural Health Policy: Issues, Process, and Impact” UND Department of Social Work, Undergraduate Lecture, Social Policy 442, College of Nursing, November 6, 2013.

“The Importance of Rural Health,” remarks at the dedication of the new North Valley Health Center, Warren, MN, October 20, 2013.

“Health Reform: A National Issue with Rural Implications,” MPH 504 Leading and Managing Public Health Systems, UND MPH program, Grand Forks, ND, October 14, 2013.

“The Rural Community Health Equity Model,” presented at CDC Site Visit for the Community Transformation Grant, State Health Department, Bismarck, ND, September 25, 2013.

“A Few Key Points on Health Reform” Moderator and presenter to the Health Reform – Affordable Care Act Forum, hosted by the Alliance for Healthcare Access, Greater Grand Forks Young Professionals, and the Grand Forks Public Health Department, City Council Chambers, Grand Forks, ND September 19, 2013.

“North Dakota Legislative Update: What Does it Mean for Rural Health” Presentation to Center for Rural Health Faculty and Staff, June 27, 2013.

“Building Healthier Rural Communities,” Dakota Conference on Rural and Public Health, CAH Pre-conference, Mandan, ND June 5, 2013.

“Rural Health Challenges and Opportunities,” UND Occupational Therapy, Graduate Lecture, Health Systems 511, April 16, 2013.

“What is Rural Health Policy and Why is it Important?” UND Department of Social Work, Undergraduate Lecture, Social Policy 442, College of Nursing, March 6, 2013.

2012

“Myths and Facts of Health Reform,” Grand Forks Lions Club, Ramada Inn, Grand Forks, ND December 11, 2012.

“Fundamentals of Grant Writing (What? You Want Me to Write a Grant?)” Area Health Education Center (AHEC) program staff, UNDSMHS Primary Care Week, UNDSMHS, Grand Forks, ND, October 31, 2012.

“What is Rural Health Policy and Why is it Important?” UND Department of Social Work, Social Policy 442, College of Nursing, October 26, 2012.

“Flex and SHIP Funding Focus,” 2012 ND CAH Quality Network Annual Meeting (held at North Dakota Hospital Association Annual Meeting), Co-presented with Jody Ward, Flex Program Coordinator, October 8, 2012.

“The Affordable Care Act: Impact on Nursing,” UND Student Nurses Association, UND College of Nursing, Grand Forks, ND, October 1, 2012.

“A Policy Relevant Framework for Access to Health Care,” Healthy North Dakota Committee, North Dakota Department of Health Public Health Accreditation Conference, State Capitol, Bismarck, ND, September 7, 2012.

“The Affordable Care Act: An Enigmatic Policy in a Period of Political Transition,” North Dakota Flex Program CAH Board Member “Boot Camp,” Seven Seas Hotel, August 10, 2012.

“What CAH Board Members Need to Know about Rural Health,” North Dakota Flex Program CAH Board Member “Boot Camp,” Seven Seas Hotel, August 10, 2012.

“Community Based Solutions to Address Our Rural Health Issues,” Mountrail County Health Center Board of Directors Meeting, Stanley, ND, August 2, 2012.

“Tru-Serve Using Technology to Evaluate an Organization’s Impact,” co-presented with Mark Barclay, TruServe Coordinator, Dakota Conference on Rural and Public Health, Alerus Center, Grand Forks, ND May 31, 2012.

“North Dakota Medicare Rural Hospital Flexibility (Flex) Program Accomplishments and Future Focus,” Flex/CAH Pre-Conference Workshop, Dakota Conference on Rural and Public Health, Alerus Center, Grand Forks, ND, May 30, 2012.

“Results from the 2011 North Dakota Critical Access Hospital Administrator Survey,” Flex/CAH Pre-Conference Workshop, Dakota Conference on Rural and Public Health, Alerus Center, Grand Forks, ND, May 30, 2012.

“Fundamentals of Grant Writing (What? You Want Me to Write a Grant?)” Carrington Health Center, Carrington, ND, May 17, 2012.

“Rural Health Challenges and Opportunities,” UND Occupational Therapy, Health Systems 511, April 24, 2012.

“Fundamentals of Grant Writing, You Want Me to Write A Grant?” UNDIA, Time Out/Wacipi, April 20, 2012

“North Dakota Dementia Care Services Project,” The Meeting of the Minds National Dementia Conference, St. Paul, MN, March 17, 2012.

“How You Can Make a Difference in Policy Advocacy,” The Meeting of the Minds National Dementia Conference, St. Paul, MN, March 17, 2012.

2011

“North Dakota Dementia Care Services Project: Cost Savings Associated with Caregiver Interventions,” The Council of State Governments Health Policy Academy, Aging and Alzheimer’s Disease: Emerging Issues and Policy Solutions, Seattle, WA, October 19, 2011

“Building Community Capacity: Celebrating the Power of Rural through Community Development,” NOSORH Annual Meeting, Denver, Co., September 8, 2011

“The Rural Health Challenge: Opportunities that Transcend our Issues,” Occupational Therapy 511 Graduate Class, UNDSMHS, Grand Forks, April 26, 2011

“Community, Community, Community: Three Important Elements to Health Care,” presented to the Healthy Living Expo, Alerus Center, Grand Forks, ND, April 9, 2011

“Rural Health Challenges and Opportunities: The Importance of Community,” presented to the Rugby Community Forum, hosted by Heart of America Medical Center, Rugby, ND, March 31, 2011

“Rural Health – Role of Community and the Potential Impact of Health Reform,” presented to UND Retired Faculty, (facilitated by Professor Lloyd Omdahl), Grand Forks, ND, January 20, 2011

2010

“Health Reform: 98 Years in the Making,” (co-presented with Gary Hart, Ph.D., Director, Center for Rural Health), presented to CRH staff and faculty, Grand Forks, ND, December 17, 2010

“A Rural-Based Effort to Improve Quality: Final Results of the Critical Access Quality Network Evaluation,” presented to the Quality Network’s Executive and Advisory Committee, North Dakota Hospital Association Annual Meeting, Bismarck, ND, October 12, 2010.

Testimony on “Dementia Care Services Project,” Interim Committee on Long Term Care, North Dakota Legislature, Bismarck, ND, September 28, 2020.

“Current Rural Health Issues in North Dakota,” to UND Advanced Journalism Class (part of Grand Forks Herald program), Grand Forks, ND, September 3, 2010.

“Compelling Goals and Objectives and a Solid Work Plan,” (co-presented with Carolyn Bern of the Alabama State Office of Rural Health) NOSORH Webinar, National Teleconference Presentation, August 11, 2010.

“Implications of Health Reform: State Policy Considerations,” to Legislative Candidate Forum, Ramada Inn, Grand Forks, ND, June 23, 2010.

“What are the Implications of the New Health Law on North Dakota Farmers,” North Dakota Farmers Union, Health Reform Work Group, Jamestown, ND May 6, 2010.

“A New Day for Health Delivery: Impact of Health Reform on Rural Health in North Dakota,” Dakota Conference on Rural and Public Health, Critical Access Hospital Pre-Conference, Alerus Center, Grand Forks, ND, April 13, 2010.

“Using Evaluation to Develop Creative and Effective Programs and Strategies,” Gibbens, B. and Volkov, B. Dakota Conference on Rural and Public Health, Alerus Center, Grand Forks, ND,

April 13, 2010.

“CAH Quality Improvement: Program Evaluation Status,” Dakota Conference on Rural and Public Health, Critical Access Hospital Pre-Conference, Alerus Center, Grand Forks, ND April 13, 2010.

“The Rural Community: A Dynamic Condition for Health Reform,” Occupational Therapy 511 Graduate Class, UNDSMHS, Grand Forks, March 25, 2010.

Testimony on “Unmet Health Care Needs Study,” Interim Committee on Health and Human Services, North Dakota Legislature, Bismarck, ND, March 23, 2010.

“Fundamentals of Grant Writing,” Center for Rural Health Students, Staff and Faculty, Grand Forks, ND, March 12, 2010.

“Is the Window for Health Reform Still Open?” USDA Rural Development Annual State Meeting, Fargo, ND, March 3, 2010.

“Rural North Dakotans Identify Health and Community Issues,” North Dakota Medicare Rural Hospital Flexibility Program Steering Committee and Advisory Committee, via BTWAN, February 4, 2010.

“Community Focused Wellness: Health and Economic Development Opportunities,” McKenzie County Health System, via BTWAN, January 28, 2010

2009

“National Health Reform: What Are the Rural Health Implications?” 83rd Annual North Dakota Farmers Union Convention, Fargo, ND November 20, 2009.

“Fundamentals of Grant Writing,” Bottineau Technology Center, October 29, 2009, hosted by St. Andrews Health Center.

“The Challenges and Opportunities Facing Rural Health,” Ashley Medical Center Annual Hospital Meeting, Ashley, ND, October 19, 2009.

“Quality Network Evaluation: Key Findings to Guide Strategic Thinking,” ND Rural Hospital Flexibility Program’s Quality Network Statewide Strategic Planning Meeting, Jamestown, ND, October 1, 2009.

“Integration of Evaluation Findings with a Quality Network Strategic Plan,” ND Rural Hospital Flexibility Program’s Quality Network Strategic Planning Committee, September 4, 2009.

“ND Flex Program Progress (2008-2009) and Plans (2009-2010),” Marlene Miller, Brad Gibbens, Tim Blasl, Barb Groutt, and Tim Meyer to the North Dakota Flex Advisory Committee, over BTWAN, August 13, 2009.

“A Rural Health Perspective on National Health Reform: Access is More Than Coverage,”
The Midwest Rural Assembly National Meeting, Sioux Falls, SD, August 10, 2009

“What Does My Hospital Have to do with My Town’s Economic Development?”
AgriWellness, Inc., The Clock is Ticking for Rural America National Conference, Sioux Falls, SD, August 4, 2009.

“North Dakota Rural Hospital Flexibility Program: Grant and Technical Assistance for ND CAHs,” Board of Directors, Towner County Medical Center, Cando, ND, July 22, 2009.

“Health Care as a Driver in Economic Development,” CAH Board Training: Boot Camp 09, Alerus Center, Grand Forks, ND, July 18, 2009.

“The Importance of Health Reform for Rural Health in North Dakota.” Invited testimony to Senator Kent Conrad, Health Reform Round Table, Altru Health System, Grand Forks, ND, July 2, 2009.

“Health Care as a Driver in Economic Development,” CAH and LTC Board Development – Boot Camp ’09, Dickinson, ND, May 9, 2009.

“Community Development Tools for Decision Making,” MHCH Foundation Community Forum, Chamberlain, SD, April 24, 2009,

“A Dynamic Rural Health System,” Occupational Therapy 511 Service Delivery System Class, UND Department of Occupational Therapy, Grand Forks, ND April 9, 2009

“Overcoming the Crisis through Thinking Evaluatively about Rural and Public Health Programs,” (with Boris Volkov, Ph.D.) Dakota Conference on Rural and Public Health, (Conference Cancelled due to weather concerns), Mandan, April 1, 2009.

“North Dakota State Rural Health Plan: A Tool to Guide Decision Making,” Dakota Conference on Rural and Public Health (Conference Cancelled due to weather concerns), Mandan, ND, March 31, 2009.

“How to Talk the Talk: Shaping Your Message to Educate Policymakers,” National Organization of State Offices of Rural Health Educational Exchange Webinar, February 12, 2009.

“How to Write a Proposal that a Grant Reviewer Will Love,” presented to the Cavalier Job Development Authority Regional Meeting, Langdon, ND, January 29, 2009.

2008

“You Want Me to Write a Grant? Fundamentals of Grant Writing,” presentation to the Ronald E. McNair Post Baccalaureate Achievement Program, UND, November 6 & 13, 2008.

“You Want Me to Write a Grant? Fundamentals of Grant Writing,” (with Russ McDonald,

Ph.D.) presentation to Spirit Lake Nation Workshop on PL 638 and Grant Writing, Spirit Lake Casino and Resort, Fort Totten, ND, September 24, 2008.

“Center for Rural Health: Strengthening Resources and Knowledge,” (with Alana Knudson, Ph.D.) presentation to UND Department of Occupational Therapy’s 2008 Faculty Retreat, Grand Forks, ND, August 19, 2008.

“The Power Potential of Economic Development and Health Care,” Economic Development Association of North Dakota, Summer Conference, Carrington, ND, June 17, 2008.

“Rural Health Policy: Framing Policy Messages to Better Understand Your Message,” (with Alana Knudson, Ph.D.) presentation to Center for Rural Health faculty and staff, staff development program, UND School of Medicine and Health Sciences, June 16, 2008.

“Factors Shaping North Dakota Rural Health Policy,” Grand Forks Legislative Candidate Forum, Ramada Inn, Grand Forks, ND, June 5, 2008.

“Rural Health Policy: Framing Your Message to Maximize Change,” (with Alana Knudson, Ph.D.) National Rural Health Association 31st Annual Conference, New Orleans, LA, May 8, 2008.

“A Rural Health System in Change,” Occupational Therapy 511 Service Delivery System class, UND Department of Occupational Therapy, Grand Forks, ND April 15, 2008.

“The Rural Health Delivery System,” International Visitor Leadership Program, Public Safety: Preparing for Potential Pandemic Disease, Sponsored by the U.S. Department of State, Center for Family Medicine, Minot, ND, April 21, 2008.

“A Rural Health System in Change,” Occupational Therapy 511 Service Delivery System class, UND, Grand Forks, ND, April 15, 2008.

“Future of Rural Health Care: Factors Driving the Need for Change,” Cooperstown Community Forum, Cooperstown, ND, April 3, 2008

“Rural Health Policy: Framing Policy Messages to Better Understand Your Message,” 2008 Dakota Conference on Rural and Public Health, Fargo, ND, March 27, 2008

“North Dakota Flex Program Overview,” co-presented with Marlene Miller, MSW, presented to 2008 Dakota Conference on Rural and Public Health, Fargo, ND, March 26, 2008

“Access, Cost, and Workforce: Three Factors Driving Rural Health Care in North Dakota,” Linton Community Forum, Linton, ND, February 28, 2008

“Policy Briefs – A Tool to Help Frame Your Issue,” TBI State Partnership Advisory Committee, Bismarck and Fargo, ND, January 31, 2008

2007

“Factors Impacting the Rural Health Delivery System,” Occupational Therapy 511 Service Delivery System class, UND, Grand Forks, ND, October 31, 2007

“The Future of Rural Health: A Convergence of Community and Policy Frames,” Upper Midwest Rural Health Policy Conference, University of Minnesota-Crookston, Crookston, MN, August 17, 2007.

“Rural Economic Development Believes in Wellness Too,” (with Lynette Dickson and Joyce Rice), National Rural Health Association 30th Annual Conference, Anchorage, AK, May 2007.

“Factors Impacting the Rural Health Delivery System,” Occupational Therapy 511 Service Delivery System class, UND, Grand Forks, ND, April 3, 2007.

“SCHIP Policy Framing,” Panel presentation, Rural People Rural Policy Conference, W.K. Kellogg, Little Rock, AR, February 28, 2007.

Testimony on “SB 2379 Nursing Consortium Legislation” testimony to the Senate Human Services Committee, North Dakota Legislature, January 29, 2007.

2006

“Factors Impacting the Rural Health Delivery System,” Occupational Therapy 511 Service Delivery System class, UND, Grand Forks, ND, October 30, 2006.

“Strategic Planning Workshop,” facilitated strategic planning session with the board of directors for the Faith in Action Program, Cavalier, ND, July 12, 2006.

“Challenges and Options in Rural Healthcare,” Richardton Community Forum, Richardton, ND, June 21, 2006.

“Community Development Tools for Decision Making and Rural Health Dialogues: Innovative Pathways to Partnership with Communities,” (with Sue Offutt, Marlene Miller, and Lynette Dickson), presented at the National Rural Health Association 29th Annual Conference, Reno, NV, May 18, 2006.

“Strategic Planning Workshop,” facilitated strategic planning session with the board of directors for the Barnes County Rural Healthcare Network Project, Valley City, ND, May 4, 2006.

“Health Care as Rural Economic Development,” presented to Bottineau Community Forum, Four Seasons Fitness-Wellness Center, Bottineau, ND, April 17, 2006.

“E-Money: Finding the Funding Source for You,” presented to the Electronic Medical Record Conference, Radisson Inn, Bismarck, ND, March 2, 2006.

“State Policy in North Dakota,” presented to CRH staff and faculty, UNDSMHS, CRH, Grand Forks, ND, February 23, 2006.

2005

“Factors Impacting the Rural Health Delivery System,” presented to Occupational Therapy 511 Service Delivery Systems, UND, Grand Forks, November 7, 2005.

“The Role of Community in Healthcare Leadership,” presented to the Annual Meeting of the Nelson County Health System, McVille, ND, November 1, 2005.

“You Want Me to Write a Grant: Fundamentals of Grant Writing,” Sakakawea Medical Center, Hazen, ND, June, 2005.

“Issues and Opportunities in Rural Health,” presented to Department Managers West River Health Services, Hettinger, ND, April, 2005.

“Strategic Planning Workshop,” (with Marlene Miller), facilitated strategic planning session with the West River Medical Center’s Department Managers, Hettinger, ND, April, 2005.

“Rural Health: Where You Stand Depends on Where You Sit,” presented to Occupational Therapy 511, UND, Grand Forks, ND, March, 2005.

“Strengthening Rural Health Care Facilities Through Community Development” (with Marlene Miller and Lynette Dickson), presented as concurrent session at Dakota Conference on Rural and Public Health, Bismarck, ND, March, 2005.

“North Dakota Critical Access Hospital and Flex Program Survey,” (with Marlene Miller), presented as CAH/Flex Pre-Conference at Dakota Conference on Rural and Public Health, Bismarck, ND, March, 2005.

“Strategic Planning Workshop,” (with Lynette Dickson), facilitated strategic planning session with the Faith In Action Coalition, Cavalier, ND, February, 2005.

“Strategic Planning Workshop,” (with Lynette Dickson), facilitated strategic planning session with the Hatton Economic Development Commission, Hatton, ND, January, 2005.

2004

Moderator for **“Clearing the Air: A Community Presentation on Secondhand Smoke”**, sponsored by the Grand Forks Tobacco Free Coalition, Alerus Center, Grand Forks, ND, November 2004.

“Rural Health: Where You Stand Depends on Where You Sit,” presented to PS531, Health Policy, MPA program, UND, Grand Forks, ND, October, 2004.

“North Dakota Medicare Rural Hospital Flexibility Program: Critical Access Update and Year 6 Grant Program,” (with Marlene Miller) presented to 70th Annual Convention, North

Dakota Healthcare Association, Fargo, ND, September, 2004.

“You Want Me to Write a Grant? Fundamentals of Grant Writing,” (with Lynette Dickson) presented to the Richardton Health Center, Richardton, ND, September, 2004.

“You Want Me to Write a Grant? Fundamentals of Grant Writing,” (with Lynette Dickson) presented to the Long Term Care Association of North Dakota, Bismarck, ND, September, 2004.

“You Want Me to Write a Grant? Fundamentals of Grant Writing,” (with Lynette Dickson) presented to Garrison Memorial Hospital, June, 2004.

“Rural Hospital (FLEX) and Rural Leadership Development: Skill Set for the Future” (with Vickie Luther, Ph.D. Heartland Center for Leadership Development, Lincoln, NE) presented at the 2004 Dakota Conference on Rural and Public Health, Fargo, ND, March, 2004.

“Rural Health at a Crossroads: Issues and Trends,” presented to the Community of Care Steering Committee (of the Good Samaritan Society), Casselton, ND, March, 2004.

“Issues and Options for Rural Communities,” presented to Langdon Community Representatives, Langdon, ND, March, 2004

“You Want me to Write a Grant? Fundamentals of Grant Writing,” (with Lynette Dickson) presented to Rolla, Rolette, and Belcourt Provider and Community Representatives, Rolla, ND, March, 2004

“The Economic Impact or Rural Health on a Community,” presented to Marketplace for Entrepreneurs, Grand Forks, ND, January, 2004

2003

“Collaboration: A Fundamental Need for Rural Communities and Rural Health Systems,” presented to the Larimore Community Meeting, Larimore, ND, December, 2003.

“Rural Hospital Flexibility Program Update,” presented to the 69th North Dakota Healthcare Association Annual Convention, Bismarck, ND, September, 2003.

“Rural Hospital Flexibility Program: Moving Forward,” presented to the 2003 Hospital Trustee Conference Leadership and Accountability in Healthcare Conference (MN, ND, SD), Alexandria, MN, July, 2003.

“Rural Clinic Options: Process for Change,” presented at community forum, New Salem, ND, June, 2003.

“Rural Health at a Crossroads: Trends and Issues,” presented at annual meeting of First Care Health Center, Park River, May, 2003.

“The Role of the Critical Access Hospital and the Rural Hospital Flexibility Program in Addressing Rural Health Issues,” presented to the North Dakota Health Information Management Association, Grand Forks, ND, April, 2003.

You Want Me to Write a Grant? Grant Writing for the Novice, presented to the Northland Healthcare Alliance Community Access Program=s Community Resource Coordinators, Bismarck, ND, March, 2003.

Quality Improvement Rural Hospital Network, facilitated meeting and strategic planning session with Meritcare/CAH Network on Network Enhancement FLEX Grant, Fargo, ND, February, 2003.

Critical Access Hospital & Rural Hospital Flexibility (FLEX) Program, Three hour workshop including presentations on grant programs, program update, and facilitated discussion on statewide networking opportunities, Dakota Conference on Rural and Public Health, Bismarck, ND February, 2003.

Rural Health Grant Opportunities: I Have an Idea but Where=s the Money? presented as concurrent session at Dakota Conference on Rural and Public Health, Bismarck, ND, February, 2003.

2002

Community Solutions for Rural Health, presented at Community Forum, Nelson County Health System, McVille, ND, November, 2002.

North Dakota: Rural Health Issues and Future Opportunities, presented at Community Forum, Ashley Medical Center, Ashley, ND, October, 2002.

Rural Health Issues, Trends, and Policy, presented to Political Science 552 (Health Policy Graduate Class), Interactive Video Network in Grand Forks, October, 2002.

FLEX Grant Program and Technical Assistance, presented to the North Dakota Healthcare Association Annual Convention, Bismarck, ND, September, 2002.

Grant Opportunities to Address Rural Hospital Quality of Care Issues, presented to North Dakota FLEX Meeting on Quality of Care, Bismarck, ND, August, 2002.

State FLEX Program Impact Models, National Rural Hospital Flexibility Program Conference, Washington, DC, June, 2002.

You Want Me to Write a Grant?, Three hour workshop, Dakota Conference on Rural and Public Health, Fargo, ND, March, 2002.

The Status of the FLEX and CAH Programs in North Dakota, Three hour pre-conference

workshop, Dakota Conference on Rural and Public Health, Fargo, ND, March, 2002.

2001

AA Grant Writing Workshop,@ Three hour workshop, co-presented with Deb Moreno, Center for Rural Health, to the ND EMS Association Conference, Bismarck, ND, April.

AThe Future of Rural Health,@ presented to Nelson County, ND Community, Government, and Health Providers representatives and facilitation of a county-wide strategic planning session, McVille, ND, March, 2001.

AStrategic Planning,@ facilitation of a planning session for the Board of Directors, Linton Community Hospital, Linton, ND, March, 2001

AThe FLEX Program and Network Development,@ presented to the 17th Annual Dakota Conference on Rural and Public Health, Bismarck, ND, February, 2001.

2000

The Critical Access Hospital Program: Technical Assistance for Hospitals,@ presented to the North Dakota Healthcare Association Annual Conference, Fargo, ND, September.

A Grant Writing Workshop,@ Four hour workshop, co-presented with Deb Moreno, Center for Rural Health, to the ND EMS Association Conference, Bismarck, ND, April.

The Role of Community Development in the Rural Hospital Flexibility Program,@ presented to the 16th Annual Dakota Conference on Rural and Public Health, Fargo, ND, March, 2000

Testimony on AThe Role of the UND School of Medicine and Health Sciences in Addressing Health Issues in North Dakota,@ testimony to the Budget Committee on Health, North Dakota Legislative Council, Bismarck, ND, February.

1999

National Rural Health Resources,@ presented to the National Organization of State EMS Directors Conference, Rapid City, SD, November.

Options for Rural Hospitals,@ presented to the Unity Medical Center Board of Directors Meeting, Grafton, ND, October.

Testimony on AA Framework of Rural Health and Rural Hospital Issues in North Dakota,@ testimony to the Budget Committee on Health, North Dakota Legislative Council, Bismarck, ND, October.

AA Review of the North Dakota Critical Access Hospital Program,@ Co-presentation with Gary Garland, ND Health Department and Roger Unger, ND Health Department, presented to the North Dakota Healthcare Association 65th Annual Convention, Bismarck, ND, September.

Rural Health Issues, Programs, and Solutions, presented to UND Medical Sociology Class, Department of Sociology, September.

A Crystal Ball Look at Rural Health: What the Future May Hold; presented to Looking Forward: The Roles of State Policymakers in Promoting Healthy Families; A partnership of the Maternal and Child Health Bureau, the National Conference of State Legislatures, the National Governors= Association, and the National Center for Education in Maternal and Child Health; Minneapolis, MN; June.

Implications of Demographic and Economic Change, presented to the 1999 (15th Annual) Dakota Conference on Rural and Public Health, Bismarck, ND, March.

State Rural Hospital Flexibility (SRHF) Program, presentation and discussion facilitation, Region E NOSORH Meeting, Spokane, March.

Factors Shaping Rural Health and Key Programs for Change, presented to 1999-2000 Physician Assistant Program, UND, February.

1998

Rural Health Policy: The Role of Community in the Advocacy Process, presented to Health Policy, class number 552, Department of Political Science, UND, October.

Emerging Health and Medical System Issues: What is Managed Care? What is Telemedicine?, presented to 1st Year Medical Students class, School of Medicine and Health Science, UND, August.

Finding Order in Chaos or Being >Chaordic= in an Age of Change, presented to 1998-1999 Physician Assistant Program, UND, May.

1997

Testimony on AManaged Health Care Rural Impact, testimony presented to the Insurance and Health Care Committee, North Dakota Legislative Council, Bismarck, ND, July.

"You Want ME to Write a Grant," co-presented to 1997 Dakota Conference on Rural and Public Health, Bismarck, ND, February.

"Healthcare Information on the Internet," co-presented to 1997 Dakota Conference on Rural and Public Health, Bismarck, ND, February.

"Rural Health Outreach, Network Development, and Telemedicine Grant Program," presented over the Medstar Telecommunications Network, January.

"Change is Inevitable--Survival is Optional," presented to the 1997-1998 Physician Assistant Program, UNDSMHS, January.

"Politics and Policy: The Formulation of U.S. Health Policy," presented to the UND College of Nursing, Rural Health Nursing Program, January.

1996

AA Crystal Ball Look at the Future of Rural Health Care," presented to the Warren Community Hospital Annual Board Meeting, Warren, MN, May.

1994

"Working Together for Rural Action," presented to the National Conference on Community Development, Minneapolis, MN, December.

"Placement and Retention Issues in State Scholarship and Loan Programs," presented to the National Conference of State Legislatures' Western Regional Roundup on Health Professions, Scottsdale, AZ, December.

"The Need for Rural Health Reform in a Post-Reform Period," presented to the North Dakota Catholic Conference, Meeting of Sponsors/Administrators of Catholic Health Care Facilities, Bismarck, ND, September.

"The Future of Rural Health," presented to the St. Luke's Tri-State Hospital Board and Departmental Head Community Health Planning Group, Bowman, ND, September.

"Healthcare Reform on the Line: Healthcare Access Issues Along and Across State Borders," presented to the North Dakota Health Task Force, Bismarck, ND, March.

ARural Health Issues and Trends," presented to the North Dakota Health Care Financial Managers Association, Jamestown, ND, January.

1993

"Rural Health Care: Building a Solid Foundation," presented to the Central Power Electric Cooperative Annual Meeting, Minot, ND, April.

"The 'Other' Policy Level: State Rural Health Policy in the 1990's," presented at the Ninth Annual Dakota Conference on Rural Health, Bismarck, ND, March.

"Testimony Regarding SB 2339 An Act to Establish a State-Community Matching Loan Repayment Program for Nurse Practitioners, Physician Assistants, and Certified Nurse Midwives," submitted to the ND Senate Committee on Human Services (February) and the ND House Committee on Appropriations (March), Bismarck, ND.

1992

"Linkages Within Your State and Region," presented at the Third Annual State Offices of Rural Health Meeting, Chicago, IL, July.

1991

"Rural Health Issues and Solutions," presented to Valley Rural Health Cooperative Board Education, Grand Forks, ND, November.

"Change and Adaptation in Rural Health Systems and Communities," guest lecturer to Social Work Graduate Class--Rural Community Systems, University of North Dakota, Grand Forks, ND, November.

"Rural Health Trends," presented to Bottineau Community Forum, Bottineau, ND, November.

"Development of a National Focus on Rural Health," presented to Cando Community Forum, Cando, ND, October.

"Change and Adaption: Context for Rural Health," presented to the District IV Hospital Auxiliary Association Annual Meeting, Cando, ND, May.

"State Rural Health Policy Advocacy Models," presented at the 1991 National Rural Health Association Conference, Seattle, WA, May.

"Politics and Public Policy: Skills and Strategies," guest lecturer to Nursing 557--Rural Nursing Strategies, University of North Dakota, Grand Forks, ND, April.

"Coordination of Rural Health Care Resources: Working Together," presented at the North Dakota Public Health Association Annual Conference, Wahpeton, ND, April.

"Essential Access Community Hospitals and Primary Care Hospitals Grant Program," Dakota Conference on Rural Health, Bismarck, ND, March.

"State Rural Health Policy Advocacy Models," Dakota Conference on Rural Health, Bismarck, ND, March.

"Growth and Change: Rural Health in the 1990's," Keynote Address to the Fourth Annual Northwest Regional Rural Health Conference, Spokane, WA, March.

"Responses to Change: Local, State, and Federal Initiatives and Programs," presented at the Fourth Annual Northwest Regional Rural Health Conference, Spokane, WA, March.

"Testimony Regarding HB 1555 An Act Establishing a State-Community Matching Physician Loan Repayment Program," submitted to the Committee on Human Services and Veterans Affairs, Bismarck, ND, February.

"Advocacy: The Role of Local Leaders in Affecting State and Local Legislative Change," presented at the Rural Health Leadership Conference: The Healthcare Forum, Scottsdale, AZ, January.

1990

"The Status of Rural Health," Cando Chamber of Commerce, Cando, ND, December.

"Political Advocacy," Cooperstown Community Forum, Cooperstown, ND, November.

"Medical Assistance Facilities and Hospital Conversion," presented at the 1990 Dakota Conference on Rural Health, Fargo, ND, March.

1989

"Political Advocacy for Rural Health Care," presented at the 1989 Dakota Conference on Rural Health, Bismarck, ND, March.

SCHOLARSHIP AND RESEARCH**a. GRANTS****FINANCIAL RESOURCES (Selected Grants and Contracts -PI and/or Author/Contributor)**

- **Secured \$19,219,622 as of March 2017)**
- National Indigenous Elder Justice Initiative (NIEJI) (Administration on Community Living) (2016) (YR 3) \$266,667) Consultant/collaborator (Program evaluator, proposal critique and contributing author (evaluation section).
- National Resource Center on Native American Aging (NRCNAA) (Administration on Community Living-ACL) (2016) (1st year \$340,000 of a new 5 year award, \$1.7 million), Consultant/collaborator (Program evaluator, proposal critiques and contributing author evaluation section).
- Native Aging in Place, (Margaret A. Cargill Philanthropy) (2016) \$580,000 1st year of a 3 year, \$1.7 million, Consultant/collaborator (Program evaluator, proposal critique, wrote evaluation and sustainability sections).
- Rural Health Network Development (HRSA) (2016) (YR 3) \$96,213, Consultant/collaborator (Program evaluation, communication plan, and strategic plan).
- Medicare Rural Hospital Flexibility Grant Program (Flex) (HRSA) (2016), \$726,025, Consultant/collaborator (contributing author writing needs assessment and evaluation in proposal, proposal critique, member statewide Flex Steering Committee, oral presentations on rural health/Flex/CAH issues, CHNA with three CAHs, strategic planning with hospitals, technical assistant, conduct grant writing workshops for CAHs, developed/implemented/analyzed CAH CEO survey, policy, CAH Quality Network evaluator, consultation/collaboration with other statewide partners, and other services).
- State Office of Rural Health (SORH) (HRSA) (2016) \$172,000, Consultant/collaborator (Proposal critique, conduct grant writing workshops for non-CAH organizations, strategic planning for non-CAHs, grant development assistance to external organizations, information on specific rural health issues/resources, coordination of activities with

- organizations, rural health policy activities for congressional offices/state policy makers/NRHA/NOSORH/others, and other technical assistance).
- Rural Health Reform Policy Research Center (YR 4) (HRSA), (2015) \$660,000 Acting Director and PI, proposal critique and contributing author, consultant/collaborator (qualitative research on two projects).
 - Rural Health Network Development, (YR 2) (HRSA), (2015) \$94,612, Program evaluator, proposal critique and contributing author, consultant/collaborator (logic model, sustainability, evaluation, and planning).
 - National Indigenous Elder Justice Initiative (NIEJI) (Administration on Community Living – ACL), (2015) \$266,667, Program evaluator, proposal critique and contributing author, consultant/collaborator (logic model and evaluation).
 - National Resource Center on Native American Aging (NRCNAA) (Administration on Community Living – ACL), (2015) \$314,456, Program evaluator, proposal critique and contributing author, consultant/collaborator (logic model and evaluation).
 - Medicare Rural Hospital Flexibility Program (Flex) (HRSA) (2015), \$726,025, Consultant/collaborator, (Proposal critique, needs assessment and evaluation, hospital strategic planning, grant writing workshops, CAH Quality Network evaluator, rural health policy, coordination with statewide partners).
 - State Office of Rural Health (SORH) (HRSA) (2015) \$171,598, Consultant/collaborator (Proposal critique, non-hospital strategic planning, assessments, grant writing workshops, rural health policy, coordination with statewide partners, and other technical assistance).
 - ND State Epidemiological Evaluation (SEOWs), (2014) subcontract \$89,167 NDDHS, Principal Investigator.
 - RWJ Million Hearts (Robert Wood Johnson Foundation) (2014), \$30,000, Consultant/Collaborator (Proposal critiques, advisory committee, supervise primary staff).
 - Community Health Needs Assessment for Custer District Health Unit (NDDoH) (2014), \$30,938, Consultant/collaborator (Proposal critique, assessment design, supervise primary staff).
 - Gaining Ground (2014), \$64,250, Consultant/collaborator (proposal critique, assessment process overview, supervise primary staff).
 - Rural Health Network Development, (YR 1) (HRSA), (2014) \$108,804, Consultant/collaborator (Program evaluator, proposal critique and contributing author, consultant/collaborator (logic model, sustainability, evaluation, and planning).
 - Medicare Rural Hospital Flexibility Program (Flex) (HRSA) (2014) \$702,968 Consultant/collaborator (Proposal critique, member statewide steering committee, conduct grant writing workshops for CAHs, strategic planning facilitation, federal and state rural health policy contact, CAH Quality Network evaluator, and other services).
 - State Office of Rural Health (SORH) (HRSA) (2014), \$172,950, Consultant/collaborator (Proposal critique, conduct grant writing workshops for non-CAHs, grant development assistance to external organizations, information on specific rural health issues/resources, coordination of activities with organizations, rural health policy activities, and other TA).

- National Indigenous Elder Justice Initiative (NIEJI) (Administration on Community Living) (2014), \$266,667, Consultant/collaborator (Proposal critique, contributing author on evaluation section, program evaluator for funded activity).
- ND and SD LUCAS Cardiac Care Evaluation (Helmsley Charitable Trust) (2014) \$300,000, Consultant/collaborator (Facilitated discussions with NDDH and Helmsley Charitable Trust, proposal critique).
- Dental Access (Pew Charitable Trust) (2014) \$150,901, Consultant/collaborator, (Proposal critique, participant in stakeholder assessment process, testimony to interim committee).
- Rural Health Reform Policy Research Center (HRSA) (2014) \$660,000, consultant/collaborator (Proposal critique, qualitative researcher on two projects).
- National Resource Center on Native American Aging (Administration on Community Living) (2014) \$316,917, Consultant/collaborator (Proposal critique, contributing author on evaluation section, program evaluator for funded activity).
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- Community Transformation, funded by the CDC, subcontract (\$181,819) (2013) from the NDDH, Principal Investigator.
- Community Transformation, funded by the CDC, subcontract (\$123,879) (2012) from the NDDH, Principal Investigator.
- Community Transformation, funded by the CDC, subcontract (\$102,000), (2011), from the NDDH, Principal Investigator.
- National Center on Native American Elder Abuse, (\$801,00 over 3 years), (2011), Contributing author, Proposal Critique, and Evaluation Services (U.S. Administration on Aging)
- North Dakota Critical Access Hospital Quality Network (Electronic Patient Record grant), (\$99,984), (2010), Contributing author, Proposal Critique, and Evaluation Services, (HRSA)
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