



Building a Rural Cancer Program

Wade T. Swenson, MD, MPH, MBA

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Presentation Objectives

Participants will be able to answer the following questions:

1. Recognize barriers and challenges that rural communities encounter in obtaining cancer care.
2. Understand the advantages and operational aspects of a decentralized cancer care model.
3. Implement practical strategies, harness beneficial partnerships, and utilize resources necessary to establish and maintain a rural cancer program.

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Presentation Questions

1. True/False: The concentrated urban oncology workforce contributes to a barrier to cancer care for rural residents.

2. True/False: The financial sustainability of the Rural Cancer Oncology Home Model largely depends on the 340B Drug Pricing Program and specific Medicare and Medicaid reimbursements connected to the CAH status and Rural Health Clinics.

3. True/False: Cancer related mortality is increasing among rural residents.

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Lakewood Health System

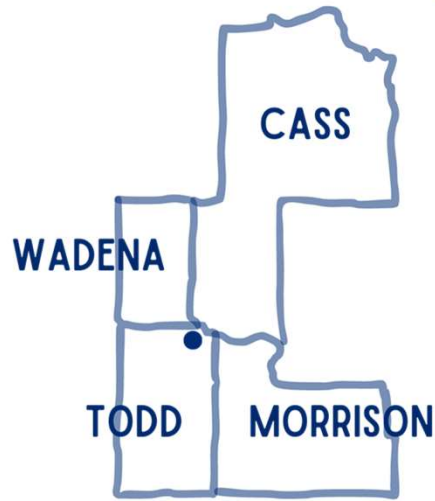


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LHS Service Area

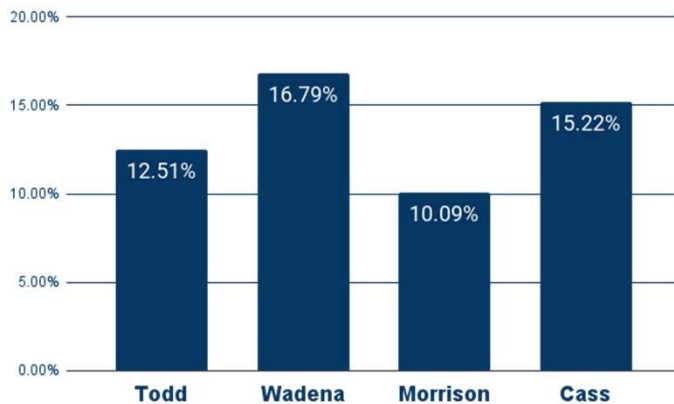
- Elderly Population
- Poverty
- Food Insecurity
- Inadequate Broadband



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County Poverty Rates

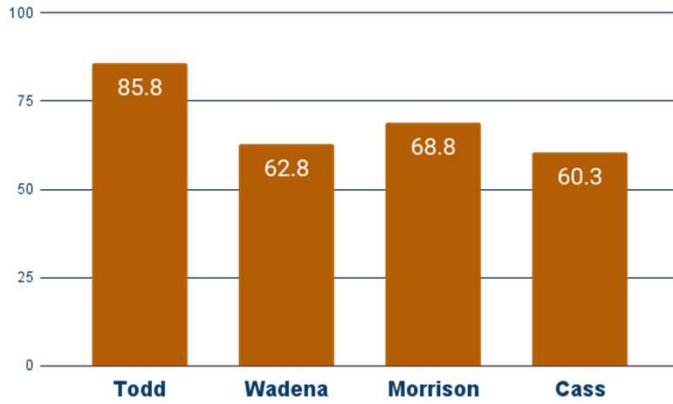


Minnesota state average is 9.6%

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Digital Distress Index

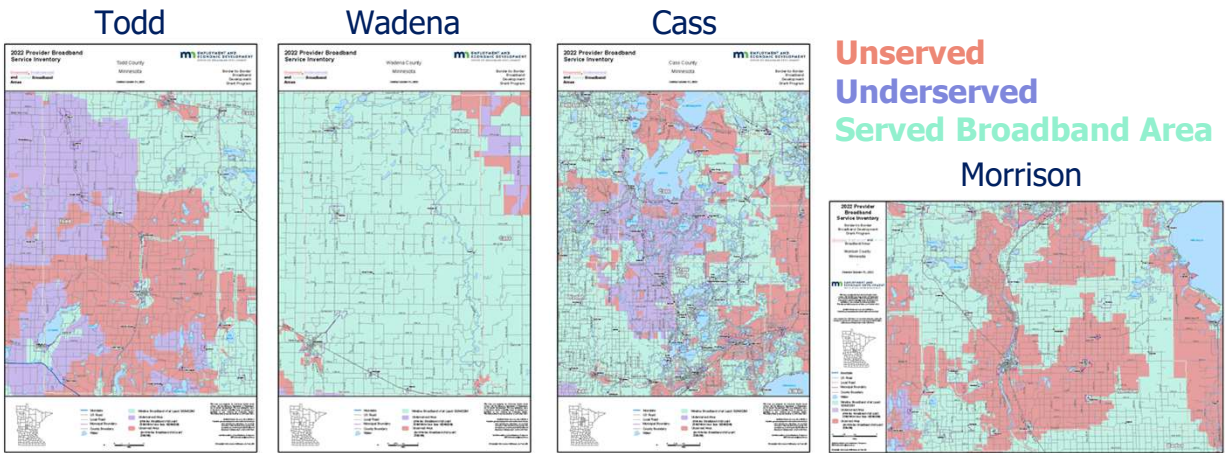


Scores above 50 are considered in distress

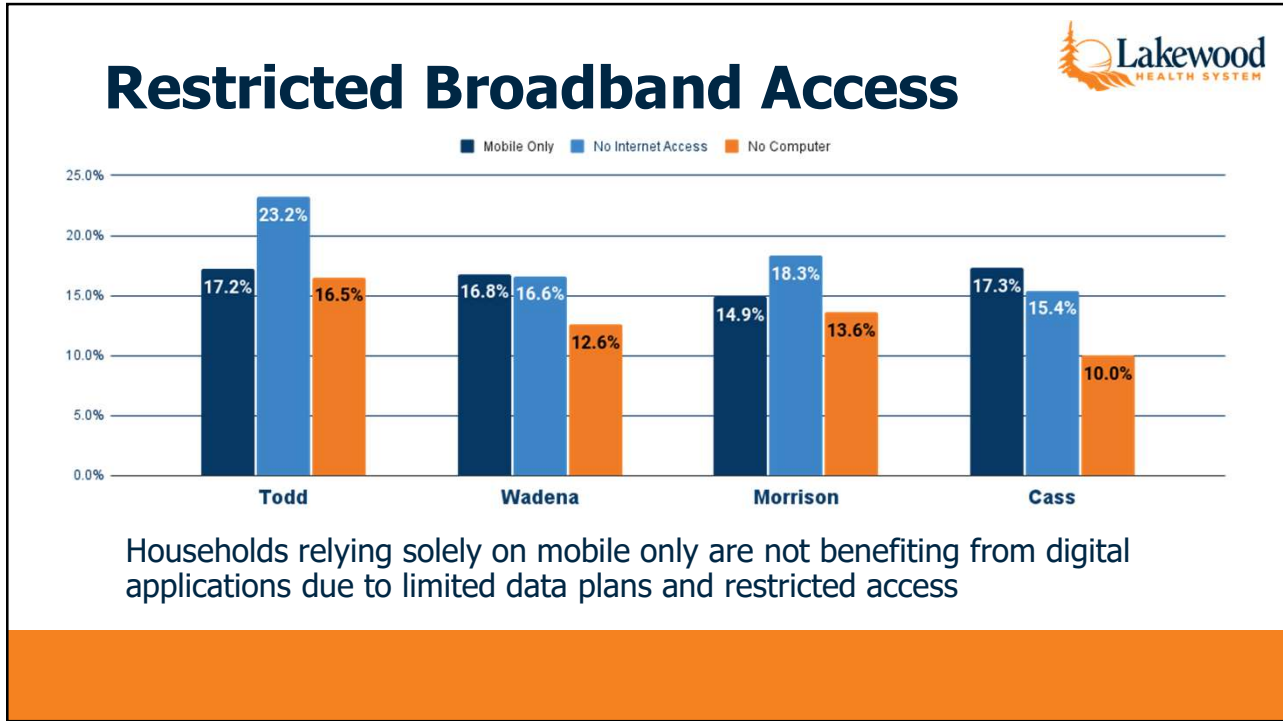
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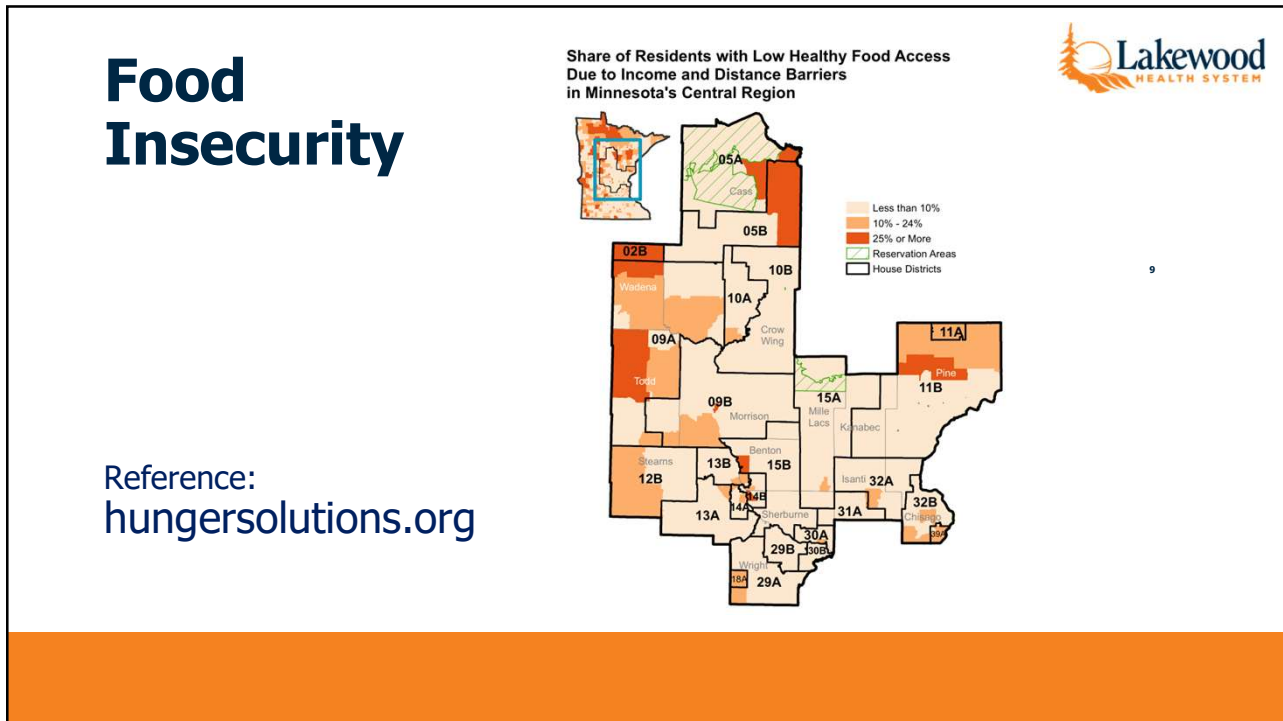
County Broadband Access



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The Rural Cancer Gap

American Society of Clinical Oncology (ASCO)
President Monica Bertagnolli, 2018 – 2019

“Caring for Every Patient, Learning From Every Patient”

Recognizes that ASCO must work on behalf of every single patient with cancer, **no matter what his or her geographic location, socioeconomic status, age, or ethnicity.**

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The Rural Cancer Gap

STATE OF CANCER CARE IN AMERICA

Closing the Rural Cancer Care Gap: Three Institutional Approaches

Laura A. Levit, JD¹; Leslie Byatt, CCRC, CPM²; Alan P. Lyss, MD³; Electra D. Paskett, PhD⁴; Kathryn Levit, PhD⁵; Kelsey Kirkwood, MPH⁶; Caroline Schenkel, MS⁷; and Richard L. Schilsky, MD⁸



ASCO special articles

ABSTRACT

Patients in rural areas face limited access to medical and oncology providers, long travel times, and low recruitment to clinical trials, all of which affect quality of care and health outcomes. Rural counties also have high rates of cancer-related mortality and other negative treatment outcomes. On April 10, 2019, ASCO hosted Closing the Rural Cancer Care Gap, the second event in its State of Cancer Care in America series. The event focused on two aspects of rural cancer care: a review of the major issues and concerns in delivering rural cancer care and a discussion of creative solutions to address rural-nonrural disparities. This article draws from the event and supporting literature to summarize the challenges to delivering high-quality care in rural communities, update ASCO's workforce data on the geographic distribution of oncologists, and highlight 3 institutional approaches to addressing these challenges in diverse rural settings. The experience of the 3 institutions featured in the article suggests that increasing rural patients' access to care requires expanding services and decreasing travel distances, mitigating financial burdens when insurance coverage is limited, opening avenues to clinical trial participation, and creating partnerships between providers and community leaders to address local gaps in care. Because the characteristics of rural communities, health care resources, and patient populations are not homogeneous, rural health disparities require local solutions that are based on community needs, available resources, and trusting and collaborative partnerships.

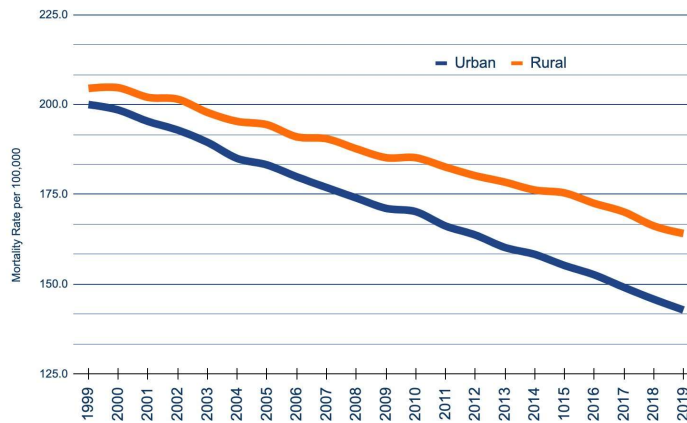
JCO Oncol Pract 16:422-430. © 2020 by American Society of Clinical Oncology

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The Rural Cancer Gap



Trends in Cancer Death Rates in Urban and Rural Areas: United States, 1999–2019



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What Causes The Rural Cancer Gap?



- Limited access to medical and oncology providers
- Long travel times
- Low recruitment to clinical trials
- Higher rates of behavioral risk factors
- Lower access to preventive care
- Higher rates of obesity, disability, and smoking

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What Causes The Rural Cancer Gap?

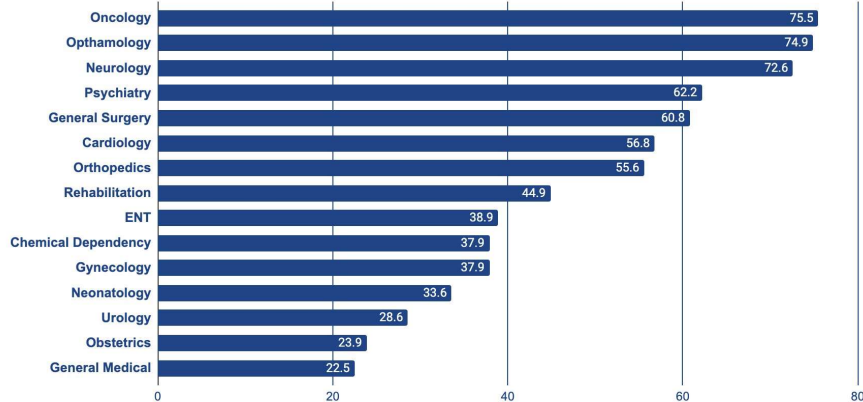
Rural patients tend to be older, sicker, and poorer
 Lower education and income levels
 Differences in health literacy and cultural trust
 Rural America also faces more hospital closures, physician shortages, recruitment challenges, and an aging workforce

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The Rural Cancer Gap




Distance in Miles Traveled by Rural Minnesota Residents by Service Line



Based on Minnesota Hospital Association claims data from January 2013 to March 2019

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The Rural Cancer Gap




- 66%** of rural counties have no oncologist
- 10%** of U.S. oncologists work in just 3 counties
- 21%** of U.S. oncologists left patient care in 7 years (2015-2022)

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The Rural Cancer Gap



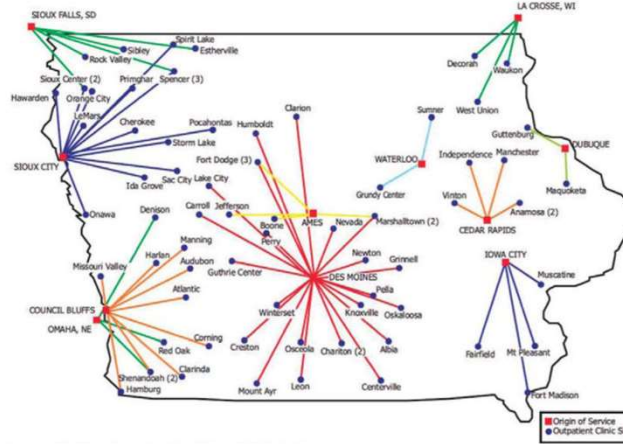
Estimated Contribution of Cancer Services to U.S. Health System Profit Margins



25 to 40%

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Solutions?



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The Rural Oncology Home



Catalyst | Innovations in Care Delivery

ARTICLE

The Case for Decentralizing Cancer Care: The Rural Oncology Home

Wade T. Swenson, MD, MPH, MBA, FACP, Missy Lindow, MBA, Joe Reycraft, Lisa Bjerga, CPA, MBA, Zachary Schroeder, Abigail P. Swenson, Emily Westergard, DO

Vol. 5 No. 5 | May 2024

DOI: 10.1056/CAT.23.0344



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Implementation

- Utilizing Financial Tools of CAH and Rural Health Clinics
- 340B Drug Pricing Program
- Focus on Oncology Case Management
- Palliative Care
- Hospice Care
- Financial Navigator
- Partnerships: Cancer Rehabilitation, Clinical Trials

340B

LETTERS



DOI: 10.1377/hlthaff.2023.01092

Bridging The Rural Health Care Gap: The 340B Program

Rural communities face challenges in accessing health care, but the safeguards for rural health care stand on precarious ground. The role of the 340B Drug Pricing Program is essential in ensuring equitable health care access. It is imperative to spotlight programs that have a tangible impact on countless lives.

Kelsey M. Owsley and Cathy J. Bradley (June 2023) demonstrated correlations among the 340B program, Medicaid expansion, and the capacity of rural hospitals to deliver oncology services. Pelyin Hung and colleagues observed that from 2008 to 2017, the percentage of critical access hospitals offering chemotherapy services declined, whereas the percentage of those providing radiation services saw a modest rise.¹ The financial influence of oncology services on an institution's operational margins directly affects additional services rendered.

Lakewood Health System, in Staples, Minnesota, is an example of how the 340B program affects rural cancer care delivery. Its service scope is anchored to financial support from the 340B program, which enables Lakewood to deliver an array of services and support. Lakewood's financial analysis indi-

cates that the 340B program yields savings nearing \$1.3 million annually. For an establishment providing almost \$1.9 million in uncompensated care each year, such savings are crucial. A significant 66 percent of Lakewood patients enroll in Medicaid or Medicare or are uninsured, which necessitates use of the 340B program to bridge gaps for the most vulnerable patients.

The benefits extend beyond drug pricing, as savings are channeled into service enhancement and expansion. Tangible outcomes for Lakewood include an oncology center; a prominent orthopedic group partnership; and the bolstering of palliative, hospice, and obstetrics care. Food insecurity initiatives, such as Food Farmacy, Fresh Delivered, and Meals at Discharge, underline the societal benefits of the 340B program.

The 340B program isn't merely a policy; it promises better health care access and a healthier future for rural America.²

Wade T. Swenson
Lakewood Health System
STAPLES, MINNESOTA

NOTES

- Hung P, Shi K, Probst JC, Zahnd WE, Zgadic A, Merrell MA, et al. Trends in cancer treatment service availability across critical access hospitals and Prospective Payment System hospitals. Med Care. 2022;60(10):1946-2005.
- To access the author's disclosures, click on the Details tab of the article online.





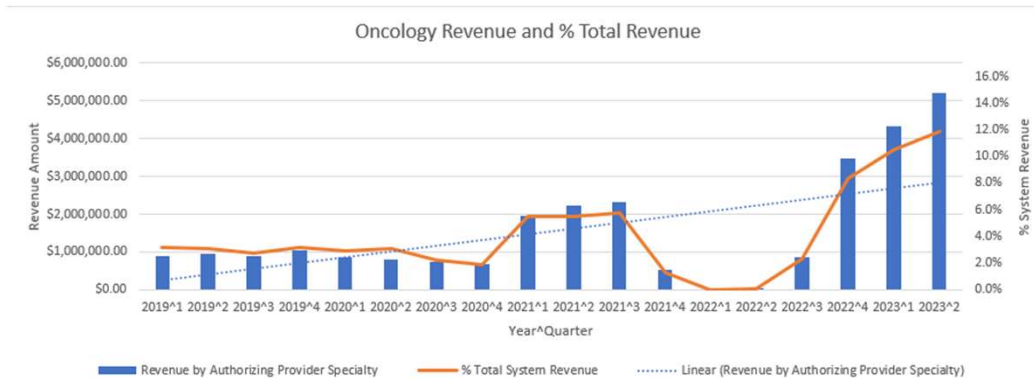
Financial Navigator

- Free oral oncology medications 92 patients (\$1,013,238)
- Free oncology infusion medications 25 patients (\$509,781)
- Estimated \$229,970 in uncompensated care
- Provided co-payment assistance to 115 patients (\$114,606)
- Secured \$40,012 in community assistance for 54 patients
- With a patient panel of 609 patients, the Financial Navigator provided services to 249 patients (40.9%)

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Financial Sustainability



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References

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More Information



Rural Cancer Institute

An Independent Research and Advocacy Organization

RuralCancer.org **wade@ruralcancer.org**

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The Rural Oncology Home

NEJM
Catalyst | Innovations in Care Delivery

ARTICLE

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